

The Post-Sanctions Iranian Market

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1. Economic Date

LIC

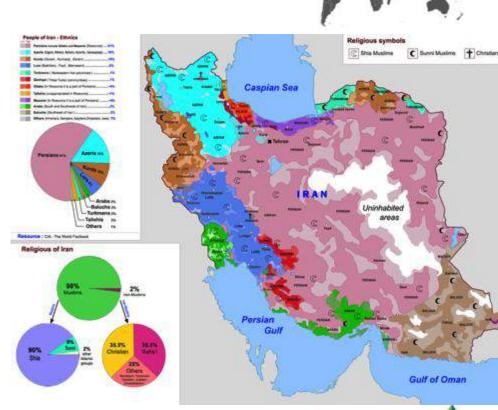
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Iran in Numbers – General Information

Country: Iran, Islamic Republic Capitalt: Tehran Area: 1.648.195 sqkm Population: 78 Million Provices: 31 Farsi Language: Religion: Moslem (Shia) Rial (Toman) Currency: 1€ = 3.600 Toman Arabic Script:

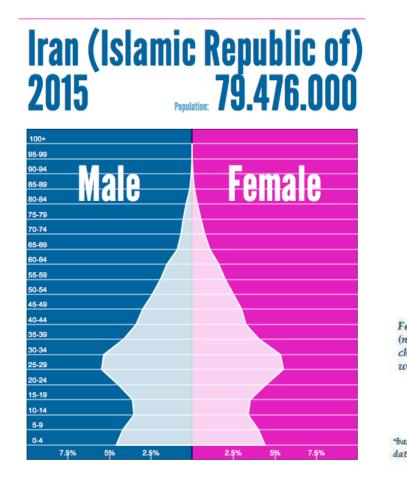
•Multi-ethnical population: Persian (about 53%), Azerbaijani, Gilani, Masandarani, Kurds, Arabs, Lurs, Beluchi und Turkmens.

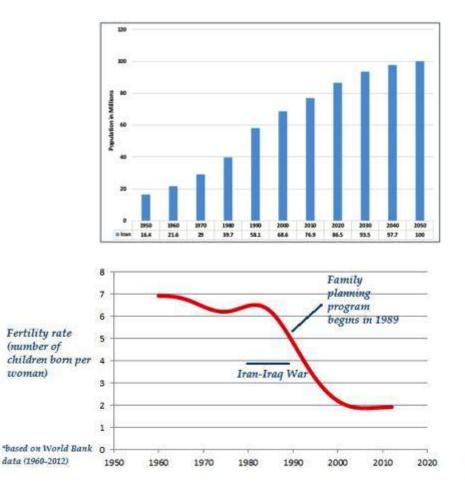
- •Part of the Middle East Region
- •Neighbouring countries: Iraq, Turkey, Armenia, Azerbaijan, Turkmenistan, Afghanistan, Pakistan
- •Access to Caspian Sea, Persian Gulf and Arabian Sea





Iran in Numbers - Population



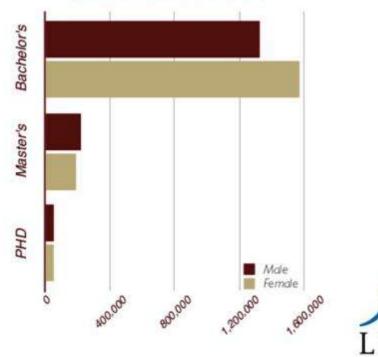


Iran in Numbers - Education

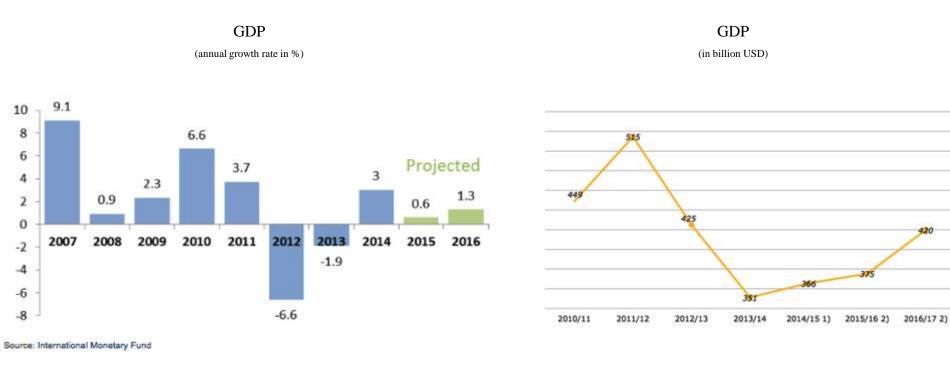
- Education has a significant cultural value
- Primarily school enrolments are at 95%
- Well developed school, high school and university system
- Competing public and private institutions
- 2013 almost 4 million students
- More than 50% of the students are female
- The overall academic level is quite low compared to international standards (judged by R&D results and academic publications)
- No chance of international development and scientific exchange with leading educational institutions
- Very high unemployment rate after graduation



University Education of Iran in 2012 (number of active students)

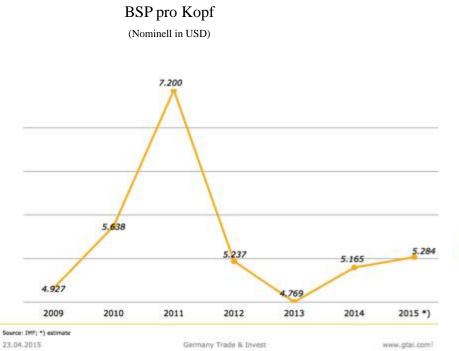


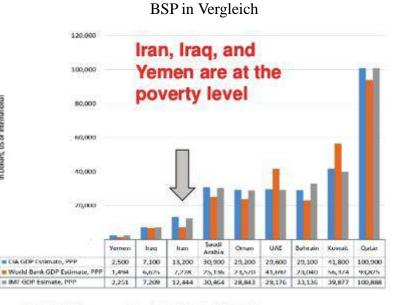
Iran in Numbers - GDP



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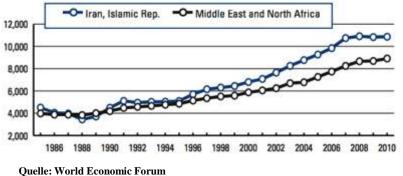
Iran in Numbers – GDP Per Capita



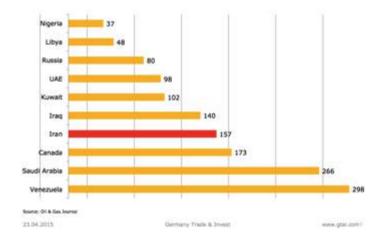


GDP (PPP) per capita (int'l \$), 1985-2010

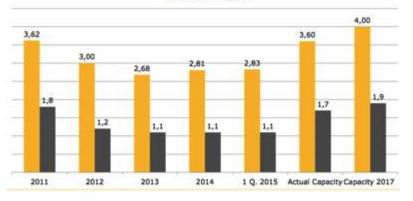
n Dollars, US or



Iran in Numbers – Oil



Production Exports

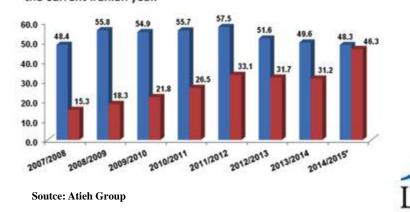


Sources: International Energy Agency (IEA), Germany Trade & Invest

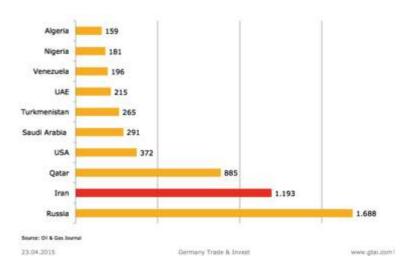
Crude Oil Oil Products Total 2.165 2.033 2.121 2.102 2.056 2.021 1.907 1.803 1.705 1.606 109 104 99 88 81 2009/10 2010/11 2011/12 2012/13 2013/14 Source: Central Bank

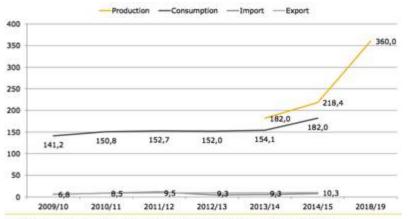
Oil Exports 2009 - 2013 (1.000 bpd)

For years, Iran's top trade priority has been to balance the noncrude oil export and imports. This goal has almost been achieved in the current Iranian year.



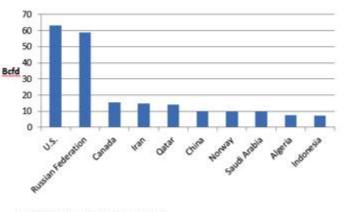
Iran in Numbers – Gas





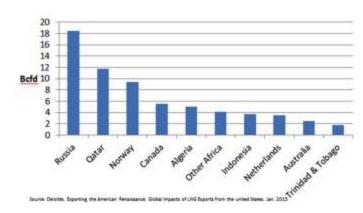
Sources: National Iranian Gas Company (NEOC), Central Bank of Iran, U.S. Energy Information Administration (EIA), Germany Trade & Invest

Top Natural Gas Producing Countries, 2011



Source: BP Statistical Review of World Energy June 2012

Top Gas Exporting Countries, 2011





Iran in Numbers – What else?





Potential – Tourism



- Before the Islamic Revolution Iran was a very popular among the tourists from the "Western"
- It has 4 seasons at the same time
- Great destination for cultural trips and tours
- Untouched nature offers unique possibilities for "eco tourism"
- Well developed ski resorts are well known and extremely popular among Iranian and international visitors
- The number of tourists has already doubled in the past 12 months
- The tourism authorities are targeting 20 million tourists by 2020



- Very low standards in the entire hospitality sector
- Restoration and expansion of hotel capacity urgently needed
- Very low training standards of the staff
- New F&B concepts needed
- Holistic strategy for the development of the hospitality and tourism sector necessary









Potential – Mining

- 68 different minerals and raw materials such as iron ore, cupper, coal, zink, silver and gold
- Estimamted value of USD 700 billion
- Well developed mined with rare stones
- The indusrty has around 62,000 employees
- Iranian Mines and Mining Industries Development and Renovation Organization (IMIDRO) is regulating the activities if the industry
- Goal is to reduce the export of raw materials and develop the relevant processing industry (aluminium and steel production)
- More than USD 10 billion has been invested in the last 15 years in 70 projects
- To achive the 2025 goals anothet USD 40 billion is needed
- \rightarrow Outstanding investment opportunities for foreign investors
- \rightarrow Atkins Know-how and experience very suitable for this sector

Mineral resource	Iran Reserve	Unit	Iran Reserve as % of world
Iron Ore	2.7	Billion Ton	0.8%
Copper	2.6	Billion Ton	4%
Zinc	11	Million Ton	4%
Gold	250	MT	0.5%
Barite	10	Million Ton	5%
Phosphate	16.5	Million Ton	0.05%

Product	2013(Million т)
Crude steel	14.308
Finished steel	11.916
Copper (cathode)	0.189
Aluminum	0.295
Coal (Concentrate)	0.858
Iron ore	32.789

Product's Name	Our Vision (year 2025)
Steel	55 Million MT
Copper cathode	800.000 MT
Aluminum	1.5 Million MT
Zinc	300.000 MT
Mineral Products	200 Million MT
Gold	5 MT

Quelle: IMIDRO



Potential – Mining





Potential – Logistics



- \rightarrow Crucial part of the New Silk Road
- \rightarrow Hub for business in Caucasus, Iraq and Afghanistan



Potential – Construction

- Related to the development of all other industries
- Can be seen as the economic barometer in Iran
- Almost entire value chain can be covered by the domestic market, therefore great importance for the labour market
- Golden years in 1995-2007
- 475 construction tenders valued USD 88.3 billion which were awarded during 2014
- Approximately one million housing units are needed each year to address a crippling shortage of homes – current capacity is at 400.000 units
- 2016 is projected to see a market size in construction of USD 154.4 billion
- Government has introduced a comprehensive financial plan for private real estate investors







- \rightarrow Great importance for the development of labour market
- → Foreign investment crucial

Other economic sectors with high investment potential...









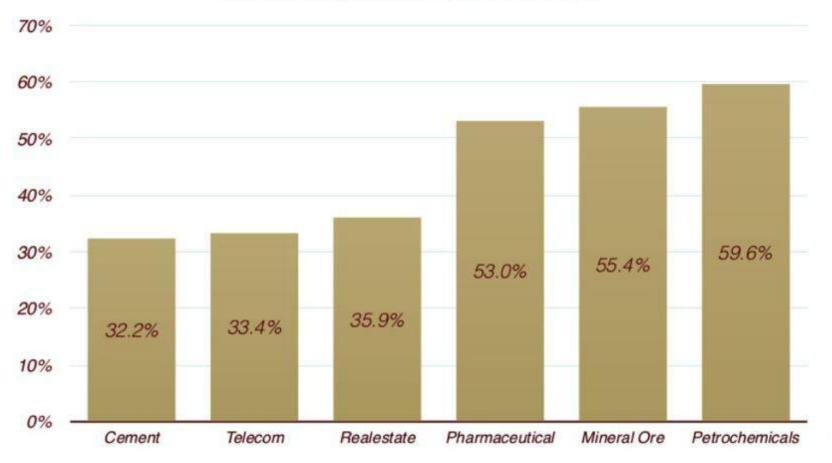




LIC

Outstanding profitability in any sector

Annual Industry Return on Equity June 2014 (%)



Source: TaylorWessing

2. The Business Environment

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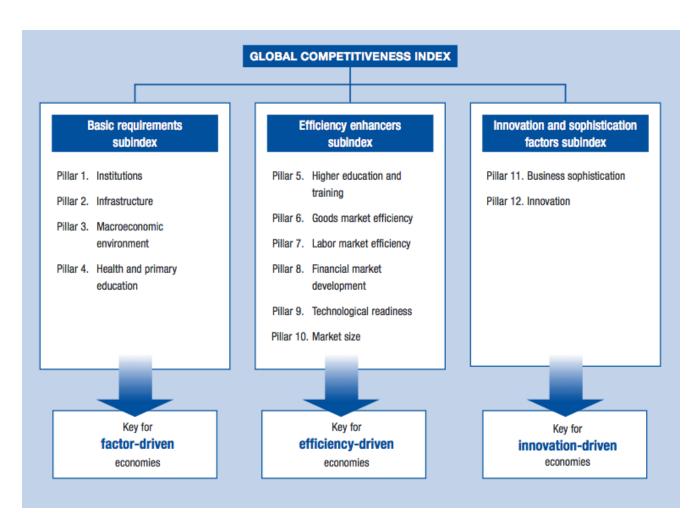
2.1. Intelligence through surveys and ratings

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The Global Competitiveness Index (CGI) Framework





Source: WEF Competitiveness Report 2014-2015

Iran # 83 on GCI 2014-2015

- CGI is a yearly assessment of The World Economic Forum (WEF)
- 144 counties were benchmarked by 12 key factors
- Iran is #11 in the MENA Region
- Due to problems (mainly caused by strict sanctions) Iran's overall competitiveness suffered dramatically in last 3 years
- Positive:
 - "Solid macroeconomic positioning"
 - "Large market size"
 - "Fairly well educated population"
- Negative:
 - "Institutional Framework"
 - "Labor and goods efficiency"
 - "Financial Market"

→ Iran ranking at #76 on GCI 2016-2017

-	Middle East and North Africa Top 10		
C.	The Global Competitiveness Index 2014-2015	Global rani	
United	Arab Emirates	12	
Qatar		16	
Saudi	Arabia	24	
Israel		27	
Kuwai	t	40	
Bahra	in	44	
Oman		46	
Jordar	n	64	
Moroc	00	72	
Algeria	a	79	
Den Vi			

Source: The Global Competitiveness Report 2014-2015 Note: * 2014-2015 rank out of 144 economies

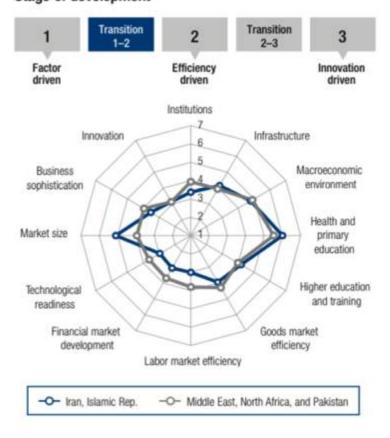


Iran's GCI results

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	(out of 144)	Score (1-7)
GCI 2014-2015		4.0
GCI 2013-2014 (out of 148)		4.1
GCI 2012-2013 (out of 144)		4.2
GCI 2011-2012 (out of 142)		4.3
Basic requirements (41.8%)		4.6
Institutions	108.	3.4
Infrastructure		4.1
Macroeconomic environment	62.	4.8
Health and primary education		6.0
Efficiency enhancers (48.6%)		3.7
Higher education and training		4.2
Goods market efficiency		
Labor market efficiency	142.	3.0
Financial market development		3.0
Technological readiness	107.	3.0
Market size		
Innovation and sophistication factors (9.5%	6)102.	3.3
Business sophistication	110.	3.5
Innovation		3.1

Stage of development





Source: WEF Competitiveness Report 2014-2015

Iran's GCI results

	(out of 144)	Score (1-7)
GCI 2014–2015		4.0
GCI 2013-2014 (out of 148)		4.1
GCI 2012-2013 (out of 144)		
GCI 2011-2012 (out of 142)		4.3
Basic requirements (41.8%)	71.	4.6
Institutions		
Infrastructure		4.1
Macroeconomic environment		4.8
Health and primary education		6.0
Efficiency enhancers (48.6%)		3.7
Higher education and training		4.2
Goods market efficiency	120.	3.9
Labor market efficiency		3.0
Financial market development	128.	3.0
Technological readiness	107	3.0
Market size		5.1
Innovation and sophistication factors (9.	.5%)102.	3.3
Business sophistication	110.	3.5
Innovation		

Source: WEF Competitiveness Report 2014-2015

Stage of development





Iran's Institutions – Crucial for starting business

1	INDICATOR	VALUE	RANK/144
	1st pillar: Institutions		
1.01	Property rights	3.9.	
1.02	Intellectual property protection	2.7 .	
1.03	Diversion of public funds	3.0.	
1.04	Public trust in politicians	3.1.	65
1.05	Irregular payments and bribes	3.4 .	
1.06	Judicial independence	3.4.	
1.07	Favoritism in decisions of government officials	3.1 .	68
1.08	Wastefulness of government spending	2.9.	82
1.09	Burden of government regulation	2.8.	
1.10	Efficiency of legal framework in settling disputes	3 3.4.	94
1.11	Efficiency of legal framework in challenging regs	2.3.	
1.12	Transparency of government policymaking	3.2 .	
1.13	Business costs of terrorism	3.9.	
1.14	Business costs of crime and violence	3.6.	112
1.15	Organized crime	3.8.	
1.16	Reliability of police services	4.0.	80
1.17	Ethical behavior of firms	3.4.	
1.18	Strength of auditing and reporting standards	3.7.	
1.19	Efficacy of corporate boards	3.9.	
1.20	Protection of minority shareholders' interests	3.2.	
1.21	Strength of investor protection, 0-10 (best)*	3.7.	117





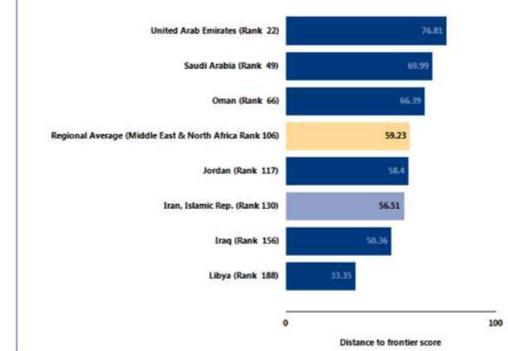


COMPARING BUSINESS REGULATIONS FOR DOMESTIC FIRMS IN 189 ECONOMIES



Iran # 130 on World Bank's Doing Business Report 2015

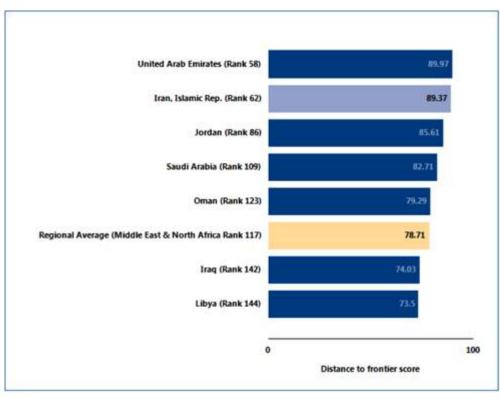
- Doing Business report of World Bank assesses doing business for SMEs in their domestic markets
- 189 counties were tested by 12 key factors
- The report also monitors the development of the business framework in the economies
- Iran "under average" overall score among peers in MENA Region
- Best rankings in:
 - Starting a business (62)
 - Enforcing a Contract (66)
 - Getting Credits (89)
- Worst ranking in:
 - Dealing with construction permits (172)
 - Registering Property (161)
 - Protecting Minority Investors (154)



Source: Doing Business Group 2015, World Bank Group



Starting a business – rank 62



Source: Doing Business Group 2015, World Bank Group

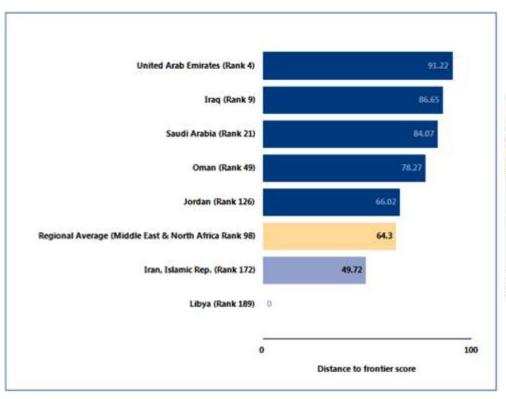
Table 2.1 How has Iran, Islamic Rep. made starting a business easier—or not? By *Doing Business* report year from DB2010 to DB2015

DB year	Reform
DB2010	The Islamic Republic of Iran simplified business start-up by introducing an electronic registration system.
DB2011	The Islamic Republic of Iran eased business start-up by installing a web portal allowing entrepreneurs to search for and reserve a unique company name.
DB2013	The Islamic Republic of Iran made starting a business more difficult by requiring company founders to obtain a criminal record clearance to register a new company.
DB2015	The Islamic Republic of Iran made starting a business easier by streamlining the name reservation and company registration procedures.

Note: For information on reforms in earlier years (back to DB2005), see the *Doing Business* report for these years, available at http://www.doingbusiness.org.



Dealing with construction permits-rank 172



Source: Doing Business Group 2015, World Bank Group

Table 3.1 How has Iran, Islamic Rep. made dealing with construction permits easier—or By *Doing Business* report year from DB2010 to DB2015

DB year	Reform
DB2010	The Islamic Republic of Iran made dealing with construction permits easier by introducing electronic service offices in Tehran; streamlining the process of obtaining location approvals, building permits and building completion certificates; and reducing the time needed to obtain water and electricity connections.

Note: For information on reforms in earlier years (back to DB2006), see the Doing Business reports for these years, available at http://www.doingbusiness.org.



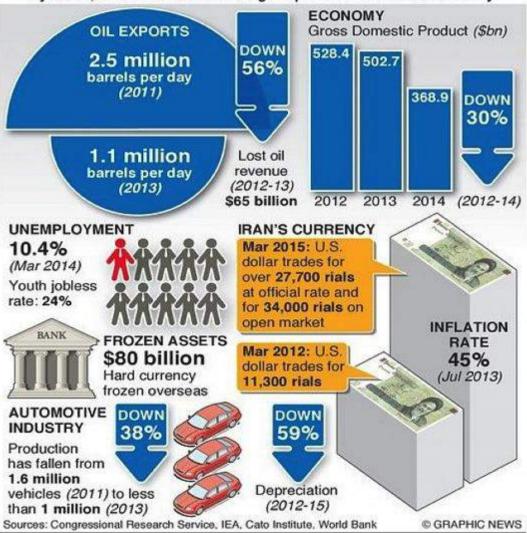
3.2. Intelligence through experience and direct connection to the market

LIC

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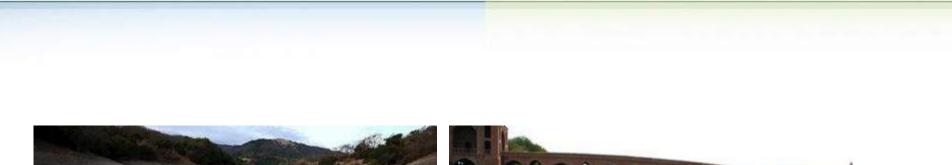


Sanctions imposed by the West over Iran's nuclear programme have sharply cut back oil exports, isolated Iran from international banking systems, and contributed to a big drop in the value of its currency



LIC

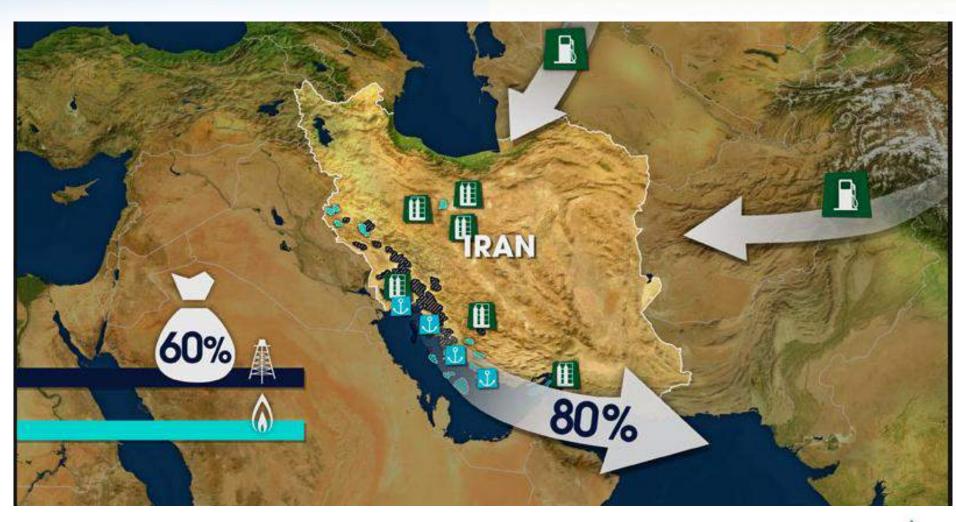
Source: Wienerzeitung.at





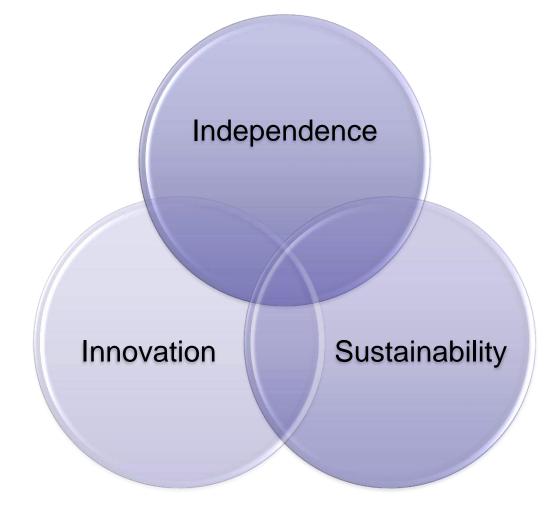








National Aspirations in Post-Sanction Iran





Attributes for successful business in Iran

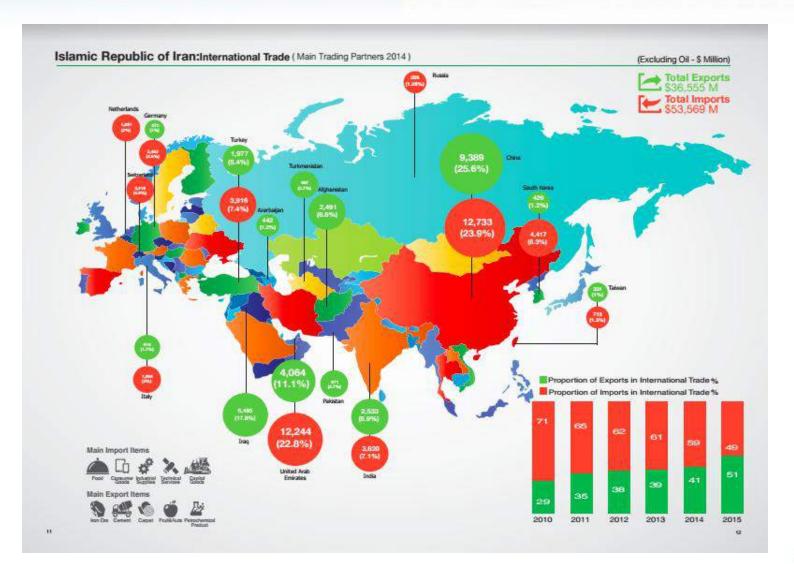




3. Mauritius – Iran Business Opportunities

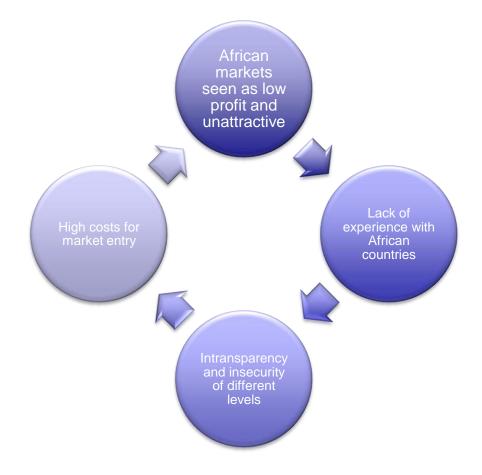
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Low interest because of misconception and high trade barriers



 \rightarrow The Iranian economy is more focused on technology providers then on new markets!



Mauritius as the Hub for Iranian trade and finance into the Africa continent

- Being the bridge for Iranian companies to the African trade market (agents or representation of Iranian industry)
- Offering access to trade financing and international investment structuring for Iranian projects
- Intensifying tourism between Iran and African countries via Mauritius

Short term

Mid term

- Establishing a close strategic collaboration with Kish Island and/or other financial centers in Iran
- Advising Iranian authorities and free zones on development strategies regarding FDI based on experience gained in the past two decades

 Becoming the financial and trade hub for Iran's Africa business

 Attracting FDI from Iranian companies to serve the African market from Mauritius

Long term



 \rightarrow Generating new ideas for future collaboration on social, economic and cultural level.



Kheili mamnoon az vaghte shoma! Thank you for your time!

Dipl. Oec Mazdak Rafaty

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